



Accountable Officer – Kathy Kudelnitzky

<b>Why is this a priority</b> ◆	It is a priority that Leeds responds to the partnership agenda both strategically and in the delivery of services, meeting its ambition to be the place shaper for Leeds. Its operations need to have effective partnership methodologies		
<b>Graphs</b> - There are no graphs for this priority.			
<b>Overall progress to date and outcomes achieved</b>			
<p><b>Overall Summary</b></p> <p>Progress is continuing to be made on developing the Vision for Leeds 2011 to 2030 although the main public consultation phase has been delayed until September to allow for discussion with the new political administration and new Chief Executive. A draft consultation document has been developed and allied consultation and communications plans are in place. Linked work to develop the 3 year delivery plan for the Vision, the Leeds Strategic Plan, has also developed with a partnership challenge event in June to shape the priority areas and explore key issues around ways of working particularly in the current financial climate. Allied to this discussions are on-going as to how our partnership and performance management arrangements can better align and this will continue to be progressed alongside the development of the new Vision for Leeds and LSP. We are also adapting to the new national government framework as it emerges eg without CAA.</p> <p>The City Region Pilot activity continues although the context has changed with the new priorities of the coalition government. City-region leaders have agreed that it is the appropriate area for a new Local Enterprise Partnership. Work to agree a partnership bid with business has started.</p> <p><b>Achievements since the last report</b></p> <ul style="list-style-type: none"> <li>• A draft Vision has been developed with an overall vision statement and three underpinning aims.</li> <li>• A public-facing consultation approach for the Vision has been agreed ‘What if Leeds...? Talk today. Shape tomorrow’ and a variety of methods developed to engage a broad range of audiences.</li> <li>• Five priority areas were identified at the challenge event for the next Leeds Strategic Plan (LSP) from the 45 priorities submitted by 12 partnerships and 8 partners within the city.</li> <li>• A review of the partnerships performance management framework has been undertaken with proposals being taken to the LI Executive in July setting out a range of improvements to be implemented with the revised Vision and LSP in 2011-12.</li> <li>• Quarter 4 performance reports were taken to the Partnership and agreement was given for a further innovation event on health inequalities.</li> <li>• City Region partnership has developed a Housing and Regeneration Investment Plan with the Homes and Communities Agency (HCA).</li> <li>• Phase 1 of City Region Delivery Sustainable Transport System Connectivity study has been finalised.</li> <li>• Establishment of a business-led Employment and Skills Board in City Region.</li> <li>• Development of City Region Innovation Capital Prospectus and Investment Plan.</li> <li>• City Region has agreed to submit a proposal to create a Local Enterprise Partnership (LEP) to take on some of the work previously delivered by RDAs.</li> </ul> <p><b>Challenges/Risks</b></p> <ul style="list-style-type: none"> <li>• Forthcoming spending review and the impact of further public sector cuts on the delivery of the Vision and LSP.</li> <li>• Impact of the emerging Government policies (eg GP commissioning) on key partners resources and focus for partnership working.</li> <li>• Developing clear outcomes and targets from the five priority areas identified for the LSP that will align with the new Vision and promote integration across Council and partners.</li> <li>• Continued pressures on the performance management and improvement planning capacity to develop further the PMF and to support areas of poor or under-performance</li> <li>• Making sure that partnership plans and arrangements are focusing efforts on delivering outcomes in context of diminishing resources</li> <li>• Delivering the Leeds City Region Pilot programme – establishing effective governance structures; moving from planning to delivery; and providing effective interface between the city and the city-region.</li> <li>• City Region Local Enterprise Partnership gaining support from business and government.</li> </ul>			
<b>Council / Partnership Groups</b>	Leeds Initiative Executive, Corporate Leadership Team, LI Strategy and Policy Boards		
<b>Approved by</b> (Accountable Officer)	Kathy Kudelnitzky	<b>Date</b>	6/8/10
<b>Approved by</b> (Accountable Director)	James Rogers	<b>Date</b>	

## Improvement Priority – VP-2b Enhance our leadership of the city

Accountable Officer – Kathy Kudelnitzky

Key actions for the next 6 months				
	Action (Desired Achievements)	Contributory Officer / Partner	Milestone / Actions	Timescale
1.	Delivery of new Vision for Leeds 2011 to 2030 and Leeds Strategic Plan 2011 to 2014 (LSP) by Spring 2011	Martin Dean/ Martyn Long All partners	Vision for Leeds and LSP consultation draft to LI Executive for approval for release.  Wider consultation activity  Final Vision for Leeds and LSP to be approved by full council and ratified by partners	15 Jul 10  Sep - Dec 2010  Spring/Summer 2011
2.	Development of a Performance Management Framework for the City that ensures performance is better managed across the partnership.	Steve Clough	High level PMF taken to LI Executive for comment  New arrangements developed in line with changes to partnership structures and new Vision and LSP plans	15 Jul 2010  Spring/Summer 2011
3.	Review of the scope and model for Leeds Initiative partnership governance arrangements – make certain they are fit for purpose and able to drive strategic and delivery improvement	Kathy Kudelnitzky/ Martin Dean	Phase 2 (changes to partnership structures) be completed to coincide with the publication of the new Vision for Leeds and the LSP.	Spring/Summer 2011
4.	Delivering the Leeds City Region Pilot programme	Rob Norreys	Approval of City Region Housing and Regeneration Investment Plan  Approval of Employment and Skills Strategy  Submit proposals to Government for City Region LEP  Approval of City Region Innovation Capital Prospectus and Investment Plan	Jul 10  Jul 10  Aug 10  Jul 10
5.	Support partnership performance improvement in key challenge areas	Steve Clough/John England	Development of Health Inequalities Innovation Day	Autumn 2010